

MANIFEST TRADE

A MONTHLY NEWSLETTER

For the Logistics Industry

FEBRUARY 2022
VOLUME 1, ISSUE 13

PROLOGUE

“The line between the order and disorder lies in the logistics”

-Sun Tzu

Dear Readers!

February signals the arrival of spring after the long harsh winter, especially in North India. For us, February symbolized celebrating the 'human face' of logistics. It will not be an exaggeration to say that the operation of a modern supply chain system is still fundamentally a human endeavor. Artificial intelligence and Smart algorithms may be able to analyze data faster and generate more accurate demand forecasts, but supply and demand fulfilment still requires the combined effort and alignment of hundreds of individuals across organizations working day-in-day-out to keep the happy smiles on the faces of their customers. In India, logistics is associated with truck drivers on the move, eating and sleeping on the road to deliver essential goods at our doorstep. For many decades, their plight and suffering were unacknowledged and their efforts unrecognized. However, things are changing now. Many associations have come forward to conduct regular workshops and programs to educate truck drivers and fleet owners about safe driving behaviour, traffic rules and regulations, maintaining work-life balance. Many fleet owners have started encouraging their truck drivers to participate in road safety awareness workshops. They also now provide life insurance, health coverage and financial security to their employees.

This edition of Manifest Trade showcases the journey of Shankarraman, KS – Director/CEO, Aquaglobal Logistics. Our alumni, Shikhar Sharma makes us proud as Strategic Sourcing Associate at PWC. We have also published placement advertisement from the industry.

Happy Reading.

LEADERSHIP SERIES

Corporate Journey : Shankarraman KS, Director / CEO – AQUA GLOBAL Logistics / LINKINDIA Logistics

- FIATA International Federation of Freight Forwarders Association - Diploma of Competence in Freight Forwarding
- University of Mumbai - B Comm Accounting – 1987 – 1989
- SPJIMR SP Jain Institute of Management and Research – MMS Finance – 1987
- Podar College – HSC Accounting – 1982 – 1984

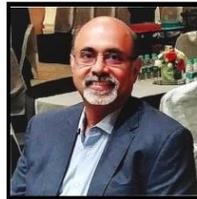
- Aqua Global / LINKINDIA Logistics Pvt Ltd – Managing Director (Self Employed) - Jan 2005 - Present
- Aqua Global / LINKINDIA Logistics Pvt Ltd - CEO/Director – Jan 2005 – Present
- Athena Insurance & Reinsurance Brokers Pvt Ltd - Consultant – Jan 2016 – Sep 2020
- LinkIndia Logistics – CEO – Jan 2014 – Sep 2020
- AQUA Air Logistics – Group CEO – Oct 2005 – Sep 2020
- AGIL Freight Logistics – Director – May 1992 – Apr 2013
- Jardine Shipping Singapore – General Manager – 1989 -1992

Education and Awards



- Logistics
- Freight Forwarding
- Transportation

Skill



Work Experience



UPSKILLS CORNER

1. Supply Chain for Management Consultants & Business Analysts

<https://www.udemy.com/course/supply-chain-for-management-consultants/>

2. Supply Chain Risk Management

<https://www.udemy.com/course/supply-chain-risk-management/99da61&position=5>

3. Blockchain in Supply Chain Management

<https://www.udemy.com/course/blockchain-supply-chain-management/>

ALUMNI CONNECT

School of Logistics AMITY UNIVERSITY

 School of Logistics
AMITY UNIVERSITY

Message

More...

CII School of Logistics · 1st

Official LinkedIn account of CII School of Logistics, Amity University Noida

Noida, Uttar Pradesh, India · [218 connections](#) · [Contact info](#)

CII SoL Alumni – Making us Proud!!

***Shikhar Sharma, Strategic Sourcing Associate,
PwC India, Batch 2016-18***

Present Organization

PwC India
–Strategic Sourcing Associate

Projects

- Hotel Contracting
- IT FMS Contracting
- DaaS Implementation

Skills

- Market Research
- Market Analysis

Education

- CII School of Logistics, Amity University, MBA-LSCM, Noida (2016-2018)
- Amity International Business School, (BBA) 2012-2015
- Air Force Bal Bharti School (2004-2012)



Its our pleasure to have this "Alumni Connect" stage giving your encounters as a whole and accomplishments to us. Your records convince our young experts at CII School of Logistics. Keep in contact and get empowered industry news, graduated class track and school works out.

From this month's edition, we have started publishing placement advertisement to let our readers know about other job openings in the industry

PRINCIPAL CONTAINER LINE (PCL)

IS LOOKING OUT FOR AN OCEAN FREIGHT SPECIALIST.



Having a total of 10 -15 years of experience of which min 5 years in a senior position in the shipping industry.

Should be having excellent relationship with the decision makers of shipping lines on PAN India basis especially in Mumbai/Western Region.

A go – getter, self-motivated and result oriented person who is capable of running a sea freight organisation as its General Manager.



Let us talk – call or message me on

+91-9821228971

A FEI GROUP COMPANY

To get your advertisement published, please contact us at manifestradenews@gmail.com

<https://www.ciilogistics.com/>

For article postings mail us at manifestradenews@gmail.com

U.S. rail carload and intermodal volumes are mixed for week ending February 12



United States rail carload and intermodal volumes, for the week ending February 12, were mixed, according to data issued this week by the Association of American Railroads. Commodity groups with annual declines included: petroleum and petroleum products, down 345 carloads, to 9,673; motor vehicles and parts, down 305 carloads, to 13,659; and miscellaneous carloads, down 282 carloads, to 9,649. North American rail volume for the week ending February 12, 2022, on 12 reporting U.S., Canadian and Mexican railroads totalled 329,598 carloads, up 9.3% compared with the same week last year, and 350,974 intermodal units, down 0.1% compared with last year.

Oracle introduces new capabilities for its Oracle Fusion Cloud SCM offering



Earlier this week, Austin, Texas-based Oracle, a provider of cloud applications and cloud platform services, introduced new capabilities for its Oracle Fusion Cloud Supply Chain & Manufacturing offering, which connects shippers' supply networks with an integrated suite of cloud business applications. Oracle Fusion Cloud Transportation Management and Oracle Fusion Cloud Global Trade Management are unique in the breadth and depth of functionality capabilities provided in a single platform, with support for deployments across all geographic regions, all modes of transportation, and all industries, said Gittoes

JOB POSTINGS

REDBULL

Operations

IKEA

Supply Chain Management

DELL

Warehouse Management Executive

ACCENTURE

SCM & Logistics

BAYER CROP SCIENCE LTD

Warehouse Executive

LINK-

https://www.linkedin.com/posts/ciischooloflogistics_february-postingsxlsx-google-drive-activity-6905559654013792257-EOu5

Indian Railways ramping up to tap non-conventional freight traffic.



The Indian Railways is ramping up their game with plans for door-to-door delivery of goods to individual as well as bulk buyers. Plus, there will be an app to generate receipts with QR codes which can be used by the customers to track their shipments. Dedicated Freight Corridor Corporation is also on board with the Indian Railways and the plan is to launch the first service by mid-2022 in Delhi NCR and Sanand in Gujarat.

Hero electric joins forces with Turtle Mobility to further EV transition in India



Intending to bring down the fuel and thereby the logistics cost, the speed limit for vehicles on expressways is soon to be increased, Union Minister for Road Transport and Highways Nitin Gadkari said on Thursday adding that rules and regulations in this regard would be changed. Ports, waterways are very important. Road construction is equally important. And, as far as development is concerned, we don't want to discriminate anybody, because the country belongs to everybody, he observed. Greenfield expressways were also underway between Nagpur and Vijayawada, Chittoor and Trichur, Hyderabad and Visakhapatnam, and Bengaluru and Chennai through AP.

JOB POSTINGS

BRUNEL

Deployment Planner

EASYBUY INGREDIENTS

Logistics & SCM Specialist

CIEL ET TERRE SOLAR PVT. LTD.

**Assistant Manager -
Supply Chain
Management**

MAHINDRA GROUPS

**Assistant Manager -
Warehouse Operations**

GOOGLE

**Program Manager ,
Procurement Operations**

LINK-

https://www.linkedin.com/posts/ciischooloflogistics_february-postingsxlsx-google-drive-activity-6905559654013792257-EOu5

Truckers' protests choke cross-border trade between US and Canada, Trudeau declares Emergency



The 'Freedom Convoy' or truckers' protest COVID-19 mandates has been raging in Canada since the starting of February, causing blockade on the vital trade link between United States and Canada. However, recently several provinces in Canada have either lifted these mandates or are planning to do so. Among all the trading routes between US and Canada, the Ambassador suspension bridge is a vital one – registering more than 40,000 commuters and trucks carrying USD 323 million worth of goods across, every day. According to sources, Mayor of Windsor, Drew Dickens is concerned about the long-term impact of these protests on Canadian businesses. Around 5,000 workers were sent home early on Tuesday and many auto-assembly plants are preparing to close – all a result of the protests.

Augmenting warehouses for storage of food grains, FCI operates 2,199 warehouses across India: Govt



The government of India on Friday informed the Rajya Sabha that the Food Corporation of India is operating a total of 2,199 warehouses, owned, or hired, across India. The Food Corporation of India continuously assesses and monitors the storage capacity and based on the storage gap assessment, storage capacities are created/hired, Union Minister of State for Consumer Affairs, Food and Public Distribution, Ashwini Kumar Choubey told the Rajya Sabha in a written reply

JOB POSTINGS

LILY

Manager SCM

HCL

Order Management

INLAND WORLD LOGISTICS

Data Management Executive

ECOM EXPRESS

Project Management

SI2 TECH

Business Analyst

LINK-

https://www.linkedin.com/posts/ciischooloflogistics_february-postingsxlsx-google-drive-activity-6905559654013792257-EOu5

Safe express launches an ultra-modern logistics park in Hyderabad.



Located on the Nagpur-Hyderabad NH-44 stretch, and spread over 3 lakh square feet, this facility will serve as a nodal point for logistics. This cross-dock facility will be equipped with the loading and unloading of over 50 vehicles simultaneously. Operations at the facility are highly streamlined, which ensures the fastest transit time from the State to destinations across India. The newly launched facility will also have required firefighting equipment and trained manpower to deal with such emergencies, the company said.

Unified logistics platform to cut cost, boost ease of business.



The Centre will soon roll out the Unified Logistics Interface Platform to drastically reduce logistics costs and make Indian goods competitive, integrating about 24 logistics systems across six ministries and departments to provide real-time data and fill a critical gap for efficient movement of goods through different modes. The platform can be utilised by various government and private agencies, service providers, industry bodies, enterprises, and start-ups to enable exchange of information on a real-time basis, ranging from cost to availability of containers and vacancy at ports, among other critical information. The official says this will help cut logistics costs, help India in improving its ranking in competitive indices and promote ease of doing business.

JOB POSTINGS

CIEL ET TERRE SOLAR PVT. LTD.

Assistant Manager - SCM

CHAINALTICS

Supply Chain Planning

ACCENTURE

**Logistics & Transportation
System Application**

FLIPKART

Assistant Manager

LINK-

https://www.linkedin.com/posts/ciischooloflogistics_february-postingsxlsx-google-drive-activity-6905559654013792257-EOu5



Blackstone sets up \$900mn India logistics platform 'Horizon Industrial parks.



The portfolio currently comprises 16 Grade A logistics and warehousing assets, spanning 24 million sq ft area including under-development one, in Bengaluru, Delhi-National Capital Region, Hyderabad and Pune. The enterprise value of the assets under the platform is about \$900 million and Blackstone has invested \$500 million so far. The firm has appointed Rahul Pandit as CEO of the logistics platform. Over the next 18-24 months, Blackstone plans to double its portfolio on the back of increasing demand for organized warehousing space both in and around large cities, as well selectively in smaller cities such as Nagpur. Horizon Industrial Parks would be the third asset specific platform for Blackstone in the country, after Nucleus Office Parks and Nexus Malls.

Maersk boosts integrated logistics strategy with Concor collaboration in India.



Maersk Line is raising the bar on integrated logistics solutions in India, as customers continually demand more on the supply chain-side in a highly competitive market environment. From Kolkata, the cargo will head to Mongla on a barge facilitated by Maersk. In conjunction with India's public rail company, the Container Corporation of India, the carrier set up the first such train trip from the Nagpur ICD to Kolkata Port on 3 February. The unique cross-border offering is a step further towards Maersk's expanding multimodal profile in the Indian market as it works to meet trade expectations on service levels. To that end, the carrier has in recent months begun to concentrate on fielding block train services that provide significant transit time benefits for shippers, compared with typical mixed train trips designed on a first-in, first-out model.

WORD CARD

BENCHMARKING



Benchmarking measures the performance of the company's supply chain by considering quantity, value and time. Benchmarking formulates a tangible measure of the efficiency of main processes in the supply chain and serves to create a solid foundation of an organization's performance. Benchmarking is critical to establish resilient operations and to be cost-competitive. The purpose of benchmarking is to prevent inaccurate estimates leading to unrealistic expectations which will decrease the probability of management success.

Snowman Logistics sets up warehouse in Coimbatore and fulfilment centre in Pune



Snowman Logistics completed the construction of a temperature controlled warehouse at Coimbatore and the facility has become operational during February 2022 while its Snow serve facility, a fulfilment centre for Amazon India has been set up in Pune. In its Coimbatore (Tamil Nadu) plant, the total capacity of the facility is 4,020 pallets. It is a multi-temperature facility designed to store products ranging from ambient temperature to -25 degree centigrade with 8 chambers, 6 loading bays with related infrastructure that includes G+5 racking system, modern handling equipment and ample refrigerated truck parking space. Snowman Logistics is the market leader in integrated temperature controlled logistics services, catering to the varied cold chain logistical requirements of its clients, on a pan-India basis.

AG&P signs 15-year Charter Agreement with ADNOC Logistics and Services to provide storage and flexibility to the first Philippines LNG Import Terminal (PHLNG) in Batangas Bay



Atlantic, Gulf & Pacific International Holdings a leading downstream LNG platform and infrastructure development company, has signed a long-term charter agreement with ADNOC Logistics and Services for the supply, operations and maintenance of the vessel named ISH, a 137,512 cubic meter Floating Storage Unit for the first Philippines LNG Import Terminal in Batangas Bay. ADNOC Logistics & Services provides world-class shipping, maritime, port, and logistics, serving ADNOC and international customers. ADNOC Logistics & Services is a crucial link in the ADNOC supply chain, delivering the Group's oil, gas, petroleum and dry bulk products from Abu Dhabi to the world and also serving global customers.

WORD CARD

QUALITY CIRCLES



A quality circle is a group of people in the workplace who perform the same, or similar, functions in their job. They meet regularly to look at different ways to discover and solve issues related to their role at work. A quality circle is a participatory management technique that enlists the help of employees in solving problems related to their own jobs. Circles are formed of employees working together in an operation who meet at intervals to discuss problems of quality and to devise solutions for improvements.

Shipsy raises USD 25 Mn in funding round co-led by A91 Partners, Z3 Partners



Logistics management platform Shipsy has raised USD 25 million in a Series-B round co-led by A91 Partners and Z3 Partners along with existing investors Info Edge and Sequoia Capital India's Surge, the company said. The company plans to use the funding to continue growing in the Middle East, India and Southeast Asian markets while accelerating global expansion into new markets such as Europe and the US, the company said in a statement. "Large category leading customers have been thrilled at the impact of Shipsy in their operations. We look forward to partnering with them as they become a leader in logistics software". Z3 Partners managing partner Gautam Patel said Shipsy's addressable market has quadrupled post-COVID.

Smarrt Logistics unveils same-day interstate express delivery in India



Mumbai headquartered Smarrt Logistics has today announced the launch of the same-day interstate express delivery offering, "First in Indian express logistics industry," according to the company. The start-up has also enabled a technology that allows customers to track shipment 24x7, offering best-in-class first and last-mile services to its customers. The technology is easy, convenient, and ensures consignment is tracked through the entire journey, thus instilling transparency and fairness. The seed fund round of around ₹100 crore was led by IIFL India Private Equity Fund and Smiti Holding & Trading Company (Jalaj Dani family office). Promoter and founder Yogesh Dhingra, and other co-founders have also participated in this round. Smarrt Logistics has commenced operations of its Air Express products which are Aerex Prime, Aerex Kargo and Aerex eComm.

WORD CARD

JUST IN TIME (JIT)



Just-in-time (JIT) is a production technique that was first pioneered by Toyota, to minimize the need for excess inventory through linking production to demand. In a nutshell, JIT means that a product is only ordered or manufactured once an order has been placed. (JIT) is a form of inventory management that requires working closely with suppliers so that raw materials arrive as production is scheduled to begin, but no sooner. The goal is to have the minimum amount of inventory on hand to meet demand.

IndiaMART to invest Rs 91 crore in logistics SaaS platform Fleetx



B2B marketplace IndiaMART on Monday said it led the Series B funding round of logistics SaaS platform Fleetx Technologies Private Limited and announced an investment of Rs 91.42 crore in the company. Fleetx.io is a freight and fleet management software which helps fleet operators and businesses to digitise their operations and improve safety, efficiency and sustainability of their vehicles and operations. Fleetx.io co-founder and CEO Vineet Sharma said that the investment will enable the company to keep innovating, take its product leadership further ahead and take it to global markets. "We will be utilizing the investment primarily for talent acquisition, enhancing product and technology and scaling GTM capabilities," Sharma said.

US based Virgin Hyperloop lays off staff, intends to reposition itself for freight movement



Virgin Hyperloop, one of the firms developing the Hyperloop technology, has laid off almost half of its staff, cutting 111 jobs. The company engages in reinforcing the technology – first coined in 1904 and reignited by Elon Musk in 2012 – but now wants to try their hand at cargo movement instead of transporting passengers. This will also bring down risk and regulations that come with passenger movement. Virgin Hyperloop has achieved many milestones, however, has been struggling with finding the talent and the funding. As per a company spokesperson, the staff layoff will make operations more cost-effective and agile. The decision to shift from moving passengers to cargo has more to do with the pandemic and its after-effects on the global supply chains.

WORD CARD

OCEAN FREIGHT



In short, ocean freight is the method of transporting often large loads of goods by sea – putting cargo in large containers which are loaded onto vessels. Over 90% of all the world's trade is carried by sea – and even more in some countries. In comparison to air freight, the cost of shipping is a lot cheaper. The charges under ocean shipping are decided based on the nature of goods being transported, the weight or volume of goods, distance to the destination port, and the rates being set by the shipping carrier.

Combat Ready, Almost: Securing the essentials' supply chain



The pandemic skyrocketed the demand for essential commodities, creating a huge gap between supply and demand, giving rise to an unpredictable situation and creating a great challenge for the supply chain department. Players usually have 30-60 days of finished goods inventory. Panic shopping has made it difficult for companies to maintain inventories and manage supply chains. The lockdown caused disruptions in manufacturing as well as the supply chain. This disruption in the supply chain caused inventories to dry up at the retailers' end." Mr Soufiani explained. "We ensured regular supplies with our Next Day Delivery mode of logistics. Our procurement team made it easy by ensuring the availability of all selections at our facilities.

From March, Lufthansa Cargo only flies with electronic Air Waybills



The newly introduced service is mandatory on feasible lanes for all forwarding companies that do not yet use electronic air waybills. Routes that are eAWB-feasible are those for which the regulatory basis for the use of electronic air waybills is in place. This means that all shippers who have not been able to use eAWB so far due to their own infrastructure can also switch to paperless transport. If local regulations in a country require the presentation of a paper AWB, Lufthansa Cargo will re-produce the AWB and it will accompany the shipment on the flight. In addition to more efficient transport routes and faster information flows, paper is also saved during transport.

WORD CARD

DEMAND SUPPLY BALANCING



Demand planning is a supply chain management process of forecasting, or predicting, the demand for products to ensure they can be delivered and satisfy customers. The goal is to strike a balance between having sufficient inventory levels to meet customer needs without having a surplus. The process of identifying and measuring the gaps and imbalances between demand and resources in order to determine how to best resolve the variances through marketing, pricing, packaging, warehousing, outsource plans, or some other action that will optimize service, flexibility, costs, assets, (or other supply chain inconsistencies) in an iterative and collaborative environment.

Swiggy thinks drones, seeks RFPs from serious players



Swiggy, the Bengaluru-based online food ordering and delivery platform, announced a strategic move of stepping into the drone delivery service. Swiggy's drone delivery intentions are exclusively middle-mile and B2B and to extend operations across several locations. If a Swiggy InstaMart shop runs out of a certain product, a drone will be dispatched to the next Swiggy InstaMart store that has the product in stock and will restock the first store. The objective is to not keep the consumers waiting and to make the goods available to them as soon as possible. Another Swiggy drone proposal is to carry meals from a restaurant to a community, in which case a Swiggy delivery person will be ready to pick the food from a certain location and bring it to the community.

Safexpress launches an ultra-modern logistics park in Hyderabad.



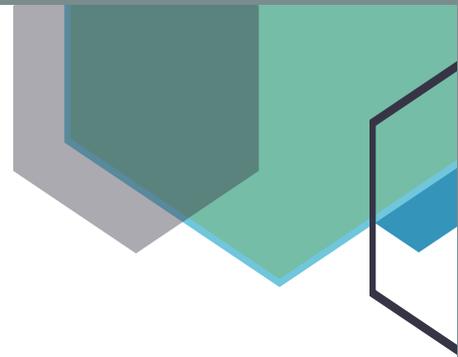
Supply chain and logistics firm Safexpress, on Monday, launched an ultra-modern logistics park in Hyderabad, intending to minimize the infrastructural gaps and serve the supply chain and logistics requirements of the state effectively and efficiently. It is equipped with trans-shipment and 3PL facilities, which will boost the storage and warehousing needs of this region while providing faster connectivity. This cross-dock facility will be equipped with the loading and unloading of over 50 vehicles simultaneously. Operation at the facility are highly streamlined, which ensures the fastest transit time from the State to destinations across India. The physical infrastructure will be backed by a robust IT infrastructure and an efficient warehouse management system.

WORD CARD

DEMOGRAPHIC SEGMENTATION



Demographic segmentation is a market segmentation technique where an organization's target market is segmented based on demographic variables such as age, gender, education, income, etc. It helps organizations understand who their customers are so that their needs can be addressed more effectively. Instead of reaching an entire market, companies can use demographic segmentation to focus their time and resources on those segments that have customers who are most likely to make purchases and are therefore most valuable to them.



EDITORIAL TEAM FROM CII SCHOOL OF LOGISTICS

ATHARV GANDHI

VIDULA JADHAV

SURESH KANNAN

ABHISHEK NAIR

TANIYA KHURANA

AJAY PADHI

SUNNY BHOIR

LAVANYA NADIPENA

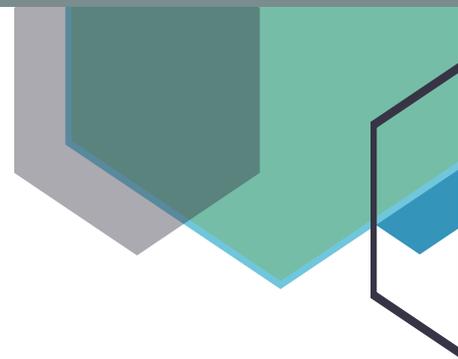
JAIDEEP GIRI

HARRISH

RADHIKA ARORA

REFERENCES

1. https://www.logisticsmgmt.com/article/u.s.rail_carload_and_intermodal_volumes_are_mixed_for_week_ending_feb
2. https://www.logisticsmgmt.com/article/oracle_introduces_new_capabilities_for_its_oracle_fusion_cloud_s/logistics
3. <https://www.logisticsinsider.in/indian-railways-ramping-up-to-tap-non-conventional-freight-traffic/>
4. <https://www.logisticsinsider.in/speed-limit-for-vehicles-on-expressway-will-be-increased-to-cut-down-logistics-costs-gadkari/>
5. <https://www.logisticsinsider.in/truckers-protests-choke-cross-border-trade-us-and-canada-trudeau-declares-emergency/>
6. <https://www.logisticsinsider.in/augmenting-warehouses-for-storage-of-food-grains-fci-operates-2199-warehouses-across-india-govt/>
7. <https://www.logisticsinsider.in/safexpress-launches-an-ultra-modern-logistics-park-in-hyderabad/>
8. https://www.google.com/amp/s/m.timesofindia.com/business/india-business/unified-logistics-platform-to-cut-cost-boost-ease-of-business/amp_articleshow/89629434.cms
9. <https://www.google.com/amp/s/www.livemint.com/companies/news/blackstone-sets-up-900-mn-india-logistics-platform-horizon-industrial-parks/amp-11643283005025.html>
10. <https://theloadstar.com/maersk-boosts-integrated-logistics-strategy-with-concor-collaboration-in-india/>
11. https://www.google.com/amp/s/wap.business-standard.com/article-amp/news-cm/snowman-logistics-sets-up-warehouse-in-coimbatore-and-fulfilment-centre-in-pune-122022100191_1.html
12. <https://www.google.com/amp/s/www.aninews.in/news/business/business/agampp-signs-15-year-charter-agreement-with-adnoc-logistics-and-services-to-provide-storage-and-flexibility-to-the-first-philippines-Ing-import-terminal-phlNg-in-batangas-bay20220223204429%3famp=1>
13. <https://mybigplunge.com/startups/funding-news/shipsy-raises-usd-25-mn-in-funding-round-co-led-by-a91-partners-z3-partners/>
14. <https://www.google.com/amp/s/www.itln.in/amp/e-commerce/smartr-logistics-unveils-same-day-interstate-express-delivery-in-india-1344445>
15. <https://www.google.com/amp/s/www.businesstoday.in/amp/latest/corporate/story/indiamart-to-invest-rs-91-crore-in-logistics-saas-platform-fleetx-323408-2022-02-21>
16. <https://www.logisticsinsider.in/us-based-virgin-hyperloop-lays-off-staff-intends-to-reposition-itself-for-freight-movement/>
17. <https://www.logisticsinsider.in/combat-ready-almost-securing-the-essentials-supply-chain/>
18. <https://www.itln.in/aviation/from-march-lufthansa-cargo-only-flies-with-electronic-air-waybills-1344400>
19. <https://www.itln.in/e-commerce/swiggy-thinks-drones-seeks-rfps-from-serious-players-1344443>
20. <https://www.logisticsinsider.in/safexpress-launches-an-ultra-modern-logistics-park-in-hyderabad/>



DISCLAIMER

The information provided here is the compilations of various news articles from economic times, logistics trade magazines and other social media links. It is purely for school's repository and students learning. The intent is not to plagiarize any news article.